

CITY OF CLINTONVILLE  
2021-2027 CAPITAL  
IMPROVEMENT PLAN



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CITY ADMINISTRATOR

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This plan was approved by the Clintonville Common Council on November 10, 2020.

## *Plan Summary and Analysis*

The 2021-2027 Capital Improvement Plan (CIP) the City on a seven-year cycle. It is a fully-balanced plan, assuming all budgeted funding sources are realized. This CIP is developed based on the assumption that a Transportation Utility is not implemented by the Council. Should one be implemented, a revised CIP will need to be done. For the 2021-2027 CIP, the City has identified \$16,097,885 with \$11,574,962 for the General Fund and \$4,522,923 for the utilities.

The Council continues to be committed to achieving a maximum debt service tax rate of \$2.00 as per the City's Financial Policy. Given the City's current financial status and needs, such a policy is ambitious but achievable in the long run. It is only manageable, however, if approached from the perspective that it will be a slow and steady process. City staff continue to put forth a CIP that provides a balanced approach at providing the services the community wants and deserves while being fiscally conservative enough to achieve a debt service tax rate goal \$2.17 by 2036, assuming the projections of Ehlers and staff estimations on G.O. borrowing from 2027-2033 hold true. The only way the City would be able to achieve a debt service of no more than \$2.00 is to begin relatively aggressively increasing a direct levy for some capital needs. Beginning in 2021, the City will start levying for some capital expenditures and has established a Small Capital Fund where the tax levy will go to fund smaller items that would not outlive the life of the loan such as computers and small equipment.

This CIPs success is very much hinged on the receipt of three \$1 million Community Development Block Grants, which are planned to apply to the major road reconstruction project, between 2021 and 2025. We did receive the \$1 million CDBG grant in 2020 and hope to continue to be successful. In general, grant funding has been a very large focus for me. I have had many conversations with the Department Heads regarding the need to identify and apply for more grant funding. We have been awarded over \$3 million in grant funding in the last three years.

Sharon Eveland  
Clintonville City Administrator

## *Funding Sources*

In an effort to produce a balanced CIP while still planning for as many projects possible, the City has identified funding sources for all projects included in the plan. The funding for capital projects comes from a variety of sources, but the primary source of revenue is the City's General Obligation borrowing, which currently occurs on a three-year cycle. In this 2021-2027 CIP, the City will conduct three borrowing cycles in 2021, 2024, and 2027 for projects in that year and the succeeding two years.

Other identified revenue includes guaranteed revenue as well as non-guaranteed revenue, such as government and private foundation grants, surplus sales, and donations. The utility projects are funded by their respective operating fund and available fund balances but the City will be pursuing grant funding for the Water and Wastewater Utilities specifically for the road reconstruction projects in which it will be participating. It should be understood, however, that some of the sources identified are not guaranteed, and should these funding sources not be realized, the City will have to cancel projects.

### Revenue Summary by Year

#### 2021

- Government Grants - \$1,453,196
- 2021 General Obligation Borrowing - \$1,176,873
- Capital Fund Balance - \$95,233
- Township Subsidies - \$113,582
- Tax Levy - \$43,500
- Surplus Sales - \$14,000
- Library Fund Balance - \$5,300

#### 2022

- 2022 General Obligation Borrowing - \$393,452
- Government Grants - \$296,000
- Capital Fund Balance - \$86,787
- Tax Levy - \$53,000
- Community Center Fund Balance - \$30,000
- Surplus Sales - \$28,500
- Library Fund Balance - \$23,800
- Township Subsidies - \$10,164

#### 2023

- Government Grants - \$1,050,000
- 2021 General Obligation Borrowing - \$429,675
- Capital Fund Balance - \$417,617
- Township Subsidies - \$414,727
- Tax Levy - \$63,000
- Surplus Sales - \$33,500
- Library Fund Balance - \$3,000
- Utilities - \$2,581

## **2024**

- 2024 General Obligation Borrowing - \$449,298
- Government Grants - \$222,500
- Other Grants/Donations - \$75,000
- Tax Levy - \$70,000
- Township Subsidies - \$33,578
- Surplus Sales - \$5,500
- Library Fund Balance - \$4,000

## **2025**

- Government Grants - \$1,050,000
- 2024 General Obligation Borrowing - \$278,757
- Tax Levy - \$80,000
- Surplus Sales - \$27,500
- Township Subsidies - \$7,950
- Library Fund Balance - \$4,000
- Utilities - \$234

## **2026**

- 2024 General Obligation Borrowing - \$771,945
- Township Subsidies - \$249,345
- Tax Levy - \$90,000
- Government Grants - \$80,000
- Surplus Sales - \$33,000
- Library Fund Balance - \$4,500
- Utilities - \$2890

## **2027**

- Government Grants - \$1,055,000
- 2027 General Obligation Borrowing - \$555,975
- Tax Levy - \$100,000
- Township Subsidy - \$75,504
- Surplus - \$13,500
- Library Fund Balance - \$3,000

## **Revenue Shortfall Contingency Plan**

Because these funding sources are not all certain, it is important that the City re-evaluate its Capital Fund financial status each year and make changes to the CIP, if needed, to account for lower than budgeted revenue. Should the bi-annual CDBG not be awarded, a road project would have to be cut or the entire replacement schedule would have to be pushed back. In an attempt to make smaller shortfalls easier to manage, the City Administrator has identified some projects/purchases that can be considered for delay into a later year. Those projects, listed by year, are as follows:

- 2022 – Office Furniture/Repairs (Fire Department) - \$10,000\*
- 2023 – Athletic Field Bleachers/Pressbox - \$200,000
- 2024 – Concession Stand (Parks and Recreation) - \$100,000\*
- 2025 – Building Repairs - \$14,679
- 2026 – Leaf Pick-up Vehicle (Public Works) - \$175,000\*

\*These projects have projected funding sources specifically for them and the City would not realize savings of the full amount budgeted.

**Current GO Debt Analysis and Projections**

At the end of 2019, the City had \$6,099,984 in General Obligation Debt (G.O. Debt) with a legal margin for new debt of \$5,809,729. The legal margin is determined by subtracting the amount of current debt from the City’s total allowable debt, which, under State law, is limited to 5% of the City’s Equalized Value (EV). The City’s 2020 debt service tax rate is \$3.93 and the City’s total tax rate is \$10.64, which means that 37% of the City’s 2019 total annual levy is being used to pay the debt payment. It should be noted that the City transferred operational savings from 2019 to the debt service reserve to reduce the levy needed to make the 2020 debt payment, which resulted in a lower debt service tax rate than normal.

*For a general understanding of the City’s approximate debt service levy and tax rate, refer to the 2020-2026 CIP. Projections will be updated in the 2022-2028 CIP.*

Each year, the Council should continue to consider such a transfer if there is sufficient operational savings to support it, even if the next budget year would not need its application. This would allow for a small amount to build up for the peak years when a larger than normal borrowing is needed. For example, this CIP requires borrowing structured in such a manner that would see an increase in the debt service levy in 2022 sustained through 2028. By building a reserve, it could be applied in those years to limit property tax increases. Table 1 below demonstrates the currently planned and future potential need for application of debt service reserve and the corresponding effect on the debt levy from 2021-2029.

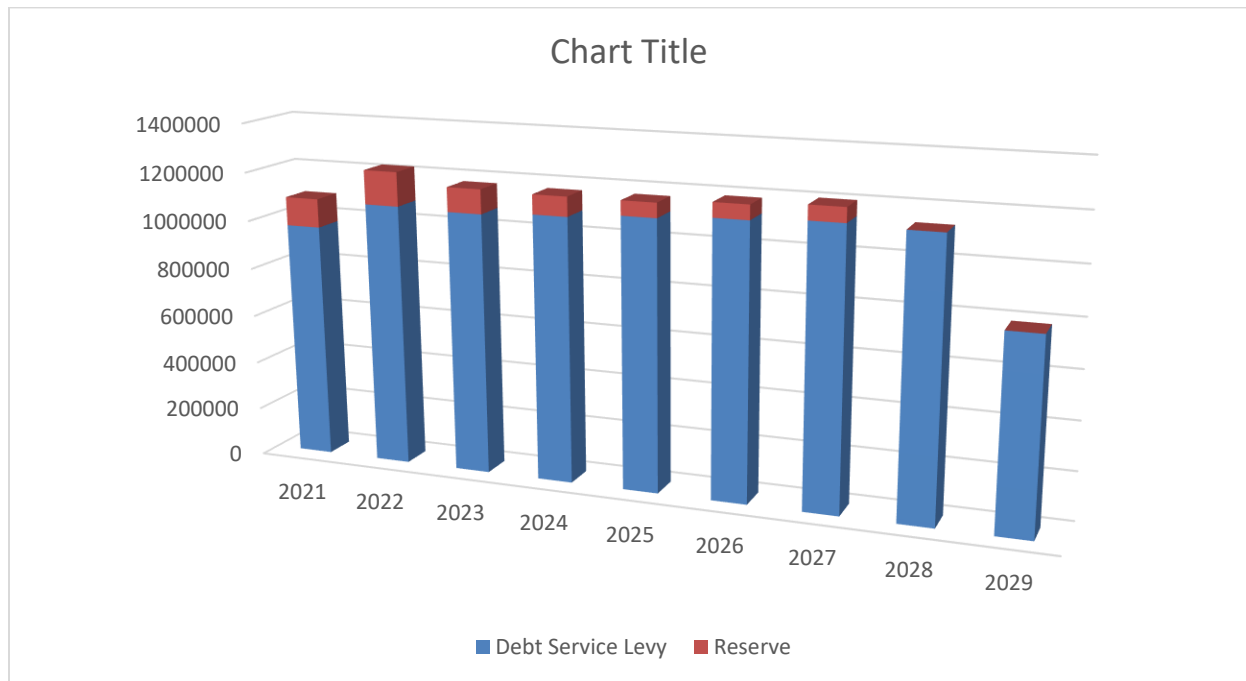


Table 1

The final piece to consider in regards to debt analysis is the City’s debt utilization rate. Currently, State law limits a municipality’s total debt burden to 5% of its equalized value (EV). As of the 2019 audit, the City had a total debt burden of \$6,099,849, which puts the City’s debt utilization rate 51.9% or 2.598% of its equalized value. According to the City’s financial policy, the Council has established a goal to have no more than 50% utilization (or 2.5% of its EV in debt). Table 2 shows the projected debt utilization rate from 2021-2028, which makes the assumption that the

prediction of Ehlers regarding EV growth hold true. Please note that the years where it spikes correspond with the year of new debt issuance.

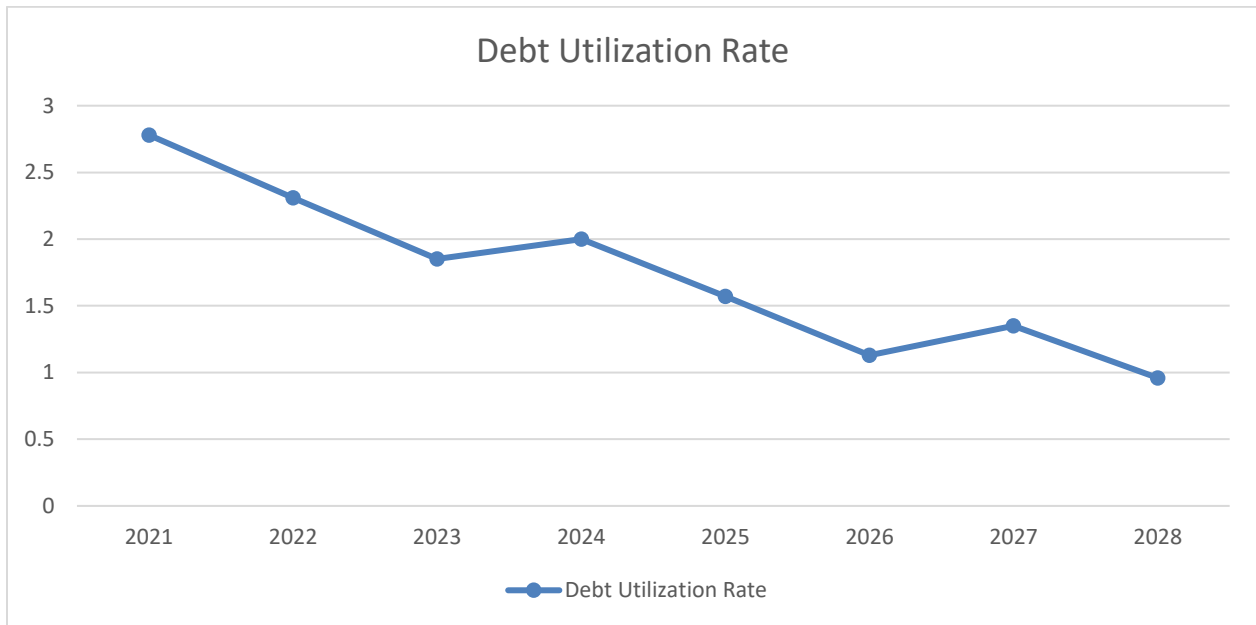


Table 2

### **Final Summary**

Understanding a City’s fiscal health as it relates to its debt requires taking into account multiple factors, including total debt burden, debt utilization rate, debt service rate, and capital needs. Achieving a fiscally healthy debt program cannot be achieved if the only thing that is considered is how much is borrowed from one year to the next. Taken in its entirety, this CIP addresses critical needs and continues the City on a solid path towards achieving the fiscal health the Council and community desire by providing a framework for future borrowing that meets the City’s debt management goals without sacrificing important capital needs. While the success of this plan is contingent upon major grant funding, it is no less a significant step forward for the City.

# **MAJOR CAPITAL PROJECTS**

## **Administration**

This section primarily includes technology upgrades and replacements for City Hall, economic development projects, and also work consulting projects. It also includes the capital contingency funds, which may vary from year to year, and are available for all general fund capital needs. The projects are listed below, by year, with a brief description of each.

### 2021 (total expenses - \$300,000):

**Merc Building** – This project would involve the acquisition of the old Merc building, located at 19 South Main Street, and its demolition. Staff have reported that this building is in major disrepair and would cost substantially more to repair than the building is worth. In addition, the property currently has six years of back taxes on it. The City has had discussions with the Waupaca County government regarding the County’s role in taking properties for back taxes with a special emphasis on this property. The City’s long-term vision includes a Riverwalk that would run alongside this parcel, so taking this building down and redeveloping the parcel would be done in conjunction with those efforts. The cost of this project is budgeted at \$300,000.

### 2022-2028

**Contingency** – The City has budgeted various amounts for contingency each year for a total of \$110,000.

## **Airport**

These projects are focused on capital upgrades/replacements for the Clintonville Municipal Airport. Most of these projects receive 95% of funding from State and Federal funds based on the availability of entitlement funds, which are allocated by the State and Federal government. Currently, Clintonville is allocated approximately \$155,000 a year, which can accrue from one year to the next.

### 2021 (total expenditures - \$85,000)

**Sealcoat Runway and Taxiway** – This is a maintenance project that will prevent deterioration of the runway a taxiway and prolong its useful life. The cost of this project is budgeted at \$60,000.

**Remodel Terminal** – This project involves updated the pilots lounge at the airport terminal. This space has not received much attention for many years and the furniture is worn and needs to be replaced. In addition, some of the permanent fixtures also need to be replaced. If the City wishes to increase use of the facility, then it needs to be more appealing than it is in its current condition. This project is budgeted at \$25,000.



*Figure 1 Airport Lounge*

### 2022

**To Be Determined Project** – The City originally planned to build a new hangar in 2021 but recently decided to sell most of the existing hangars to the current users due to difficulties in maintaining them. As such, City staff feel it may not be the right move to build a new hangar and would rather have further discussions on how best to utilize these entitlement funds.



2024 (total expenditures - \$150,000)

Snogo Blower Replacement – This project involves the replacement of the 2003 Wausau Snogo Blower that is used to remove snow from the airport runway, taxiway, and general paved areas.

2025-2026 – No projects planned. Consideration should be given to accruing entitlements to extend the runway length to allow for larger planes.

### **General Facilities**

General Facilities includes all non-utility buildings such as City Hall, the Public Works Garage, and the Park Workshop. The City hired Barrientos Design to complete a facilities condition assessment, which was finalized in early 2019. This assessment will be key to future decisions regarding where to put limited funds available for facility repairs.

2021 (total expenditures \$122,000)

City Hall Emergency Generator - The emergency generator at City Hall is 41 years old, parts are becoming obsolete, and the system has reliability issues. There is also serious code violation with the transfer switch being less than three feet from the generator, which is covered under the grandfather clause but does still have to get addressed when we replace the system. The city would install a self-contained unit which would provide 100% power to the building, where currently it only serves the Fire Department. This project is budgeted at \$80,000.

City Hall Exterior Paint – This project involves a fresh coat of paint for the entire exterior of City Hall, which has not been painted in ten years. The facility is starting to show its age and new paint would give it a better appearance. This is strictly a cosmetic action and this project should be one of the first cut this year should additional contingency funds be needed. This project is budgeted at \$12,000.



*Figure 2 City Hall Exterior Wall*

2022 (total expenditures \$30,000)

Community Center Roof – This project involves a complete replacement of the roof at the Community Center. This was identified as a need in the Facilities Study in 2019 and would be funded by the Community Center fund balance. This project is budgeted at \$30,000.

2027 (total expenditures \$25,000)

City Hall Main Doors – The current front entry doors are believed to be the original doors from 1979. This project involves the replacement of the exterior doors as the current are single pane and the replacement would be double pane to increase energy efficiency. This was an item addressed in the 2019 Facilities Study. This project is budgeted at \$25,000.

2022 - 2027 (total expenditures \$67,679)

Building Repairs – As a result of the facilities study completed in 2019, the City has decided to allocate various amounts each year for unidentified facility repairs. Specific projects will be identified on a year-to-year basis by the Facilities Committee based on input from staff and the recommendations of the facilities study.

## Library

The capital purchases for the Library will be funded by the Library's undesignated fund balance or through donations.

### 2020 – 2026 (total expenditures - \$52,100)

Technology upgrades – This project involves 17 new computers, all of which are on a five-year replacement cycle. It also includes two replacement cycles for the remote checkout computer, which requires special technology, and four iPads for the children's area. This project is spread over multiple years and is budgeted at \$28,600.

Replace Carpeting – This project is carpet throughout the Library. The carpet beginning to show wear. The intent is to carpet squares so that spot repairs can be having to replace the entire carpet. This



*Figure 3 Library Carpet*

planned for 2022 and will replace was last replaced in 2007 and is replace the existing carpet with done in the future instead of project is budgeted at \$20,000.

## Parks

These projects include all major park improvements, vehicles, and new equipment. The City currently has 90 acres of managed park land, which includes two major parks, a skate park, five neighborhood playgrounds, two boat landings, and the Seven Maples Nature Area.

### 2021 (total expenditures \$230,000)

Bucholtz Ballfield Lighting – This project involves the replacement of undersized light poles and updating the fixtures at Diamond #1 at Bucholtz Park, which has the oldest lighting system of all the diamonds at that park. The current light bulbs are obsolete and a majority of the bulbs are burnt out so replacement is not an option. This is a safety concern and has forced organizations to use creative scheduling for practices, games, and tournaments. The project was originally planned for 2020 but came in significantly over the budgeted \$95,000 and it was decided to delay this a year. This project is budgeted at \$140,000.

Seven Maples Nature Area Trail Resurfacing – The City received this property through donation from the Jim Simpson family. The City has made no improvements to the area other than basic grass cutting of the trail. This project would involve installation of an improved trail system and is budgeted at \$8,000.

Olen Park Resurfacing – This project involves the replacement of the old wood mulch at the Olen Park playground with rubber mulch and a timber perimeter. The playground mulch bed is currently in terrible condition at the moment and there is very little actual mulch left. This project is budgeted at \$10,000.

Athletic Field Light Fixtures – This project involves replacing the current fixtures at W.A. Olen Athletic Field with energy efficient LED fixtures. Some of the current fixtures are beyond repair and almost all are in very poor condition. It is practically impossible for night games to be played

there, which is an issue for the organizations that use the fields. This project is budgeted at \$30,000.



*Figure 4 1996 Ford Ranger*

Pick-up Truck – This project will replace the current 1996 Ford Ranger, which will be 25 years old at the time of replacement with a new pick-up truck and lift gate. The Ranger was purchased from surplus from the Wastewater Department and not only are maintenance costs rising but it does not meet the needs of the department anymore. This project is budgeted at \$30,000.

Shore Drive Neighborhood Playground Equipment – This project involves the purchase of a new playground set and installation of a rubber mulch bed at the Shore Drive Neighborhood Playground. The City has made updating and ensuring safe play sets for the community a major priority for the Parks and Recreation Department. This project is budgeted at \$12,000.

#### 2022 (total expenditures \$40,000)

Bucholtz Parking Lot Fence Replacement – This project involves the installation of a permanent barrier between the parking lot and the park turf area to prevent vehicle access. The cable fencing was removed in 2019 due to deterioration. The actual type of barrier has yet to be decided but this project is budgeted at \$10,000.

Mower Replacement – This project involves the purchase of a new large mower to replace the 2012 Jacobsen mower. Mowing is a major task for the Department and the staff put a lot of hours on the machines each season. In order to avoid large maintenance costs, the City is trying to begin replacing the mowers slightly earlier than has been customary. This also has the added advantage of the mowers still retaining a decent amount of trade-in value. This project is budgeted at \$30,000.

#### 2023 (total expenditures \$270,000)

Athletic Field Bleachers/Pressbox – This project includes the removal of the existing bleacher system and pressbox and the installation of new ones with a bleacher system behind home plate with a press box above and center overlooking the infield. The current set up poses some safety concerns and both items are very old and outdated. This is an item addressed in the 2019 Facilities Study. This project is budgeted at \$200,000.

Director's Pick-Up – This project involves the purchase of a replacement pick-up truck for the P&R Director. The existing Director's truck will be added to the P&R fleet rather than purchasing a new fleet vehicle, which has been the intent when the current truck was purchased from the Water Department in 2019 but it went to the Director when the Council decided to stop paying the Director for the use of his personal vehicle. This project is budgeted at \$35,000.

UTV – The current UTV has had a lot of maintenance issues and is in need of replacement as soon as possible. The utility vehicle is used year-round including for activities such as the compost tea program and for small projects in the field where the bigger trucks cannot go. This project is budgeted at \$35,000.

2024 (total expenditures \$260,000)

ADA Playground – This project involves the installation of an ADA-accessible playground at a yet-to-be-determined location. It is important that we provide recreational activities to all people



*Figure 5 Brittingham Park, Madison*

and none of our current playgrounds are accessible. The plans to pursue grant funds for this project from multiple sources. This project is budgeted at \$50,000 but the City hopes to secure sufficient grant funds that will allow additional expenditures on this project.

Bucholtz Park Concession Stand – This project involves the demolition of the current structure and the construction of a new concession stand with restroom facilities. This facility is also used as a rental shelter for the public and for certain P&R activities. The current structure is approximately 40 years old and is very undersized for the usage. A new facility would not only look better but would better accommodate current usage and allow for expanded activities. This project is budgeted at \$100,000.

Tennis Court Resurfacing – This project involves the complete resurfacing of the tennis court at W.A. Olen Park, which is used heavily from April to October. The surface is starting to deteriorate and fade over most of the court. This project is budgeted at \$10,000.



*Figure 6 Olen Park Tennis Court*

1-Ton Pick-up – This project involves the purchase of a new 1-ton pick-up to replace the current 2011 truck. The dump bed is starting to rust and will likely need sand blasting and repainting prior to 2025 in order to keep in good condition and materials and is one of the most important vehicles for the P&R Department. This project is budgeted at \$50,000.



*Figure 7 2011 F250*

This project involves the purchase of a new 1-ton current 2011 truck. The dump bed is starting to rust and will likely need sand blasting and repainting prior to 2025 in order to keep in good condition and materials and is one of the most important vehicles for the P&R Department. This project is budgeted at \$50,000.

Mower Replacement – This project involves the purchase of a new large mower to replace the 2017 Hustler Super Z mower. Mowing is a major task for the Department and the staff put a lot of hours on the machines each season. In order to avoid large maintenance costs, the City is trying to begin replacing the mowers slightly earlier than has been customary. This also has the added advantage of the mowers still retaining a decent amount of trade-in value. This project is budgeted at \$45,000.

2026 (total expenditures \$25,000)

Full-court Basketball – This project involves a complete replacement of the existing basketball court at W.A. Olen Park. Outdoor basketball is very popular in Clintonville but all of the existing courts are very small and limit the type of activities that can occur. This would be the city’s only full-sized full-court facility. This project is budgeted at \$25,000.

2027 (total expenditures \$300,000)

Athletic Field Lighting Upgrade – The lighting system at the field is very old and failing. This project would involve putting up new towers and upgrading the electrical system. Some light fixtures from the 2021 project would be used but additional ones would need to be purchased as well. This project is budgeted at \$300,000.

**Protections of Persons and Property**

This section includes capital projects for the Police Department, the Fire Department, and the Ambulance Service. The majority of the funding for these purchases is from the City’s borrowing though the City does receive payment for approximately one-third of the cost of the Fire Department capital purchases from the Townships.

2021 (total expenditures \$339,500)

SCBA Equipment – This project involves the purchase of all new breathing apparatus equipment and related harnessing as the current components cannot be used in active fire service after 2021. Specifically, 36 SCBA packs and 80 air bottles will be purchased. This project is budgeted at \$300,000.

Police Squad Car Replacement – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually, and corresponding emergency vehicle equipment. Within three years, a squad vehicle will have between 90,00 and 110,000 miles on it. This project is budgeted at \$39,500.



*Figure 8 PD Squad Vehicle*

2022 (total expenditures \$109,000)

Police Squad Car Replacement – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually, and corresponding emergency vehicle equipment. Within three years, a squad vehicle will have between 90,000 and 110,000 miles on it. This project is budgeted at \$41,000.

Ambulance – The City is part of a 66.30 Agreement to participate in the Clintonville Area Ambulance Service. CAAS expects to purchase an ambulance in 2022 and is responsible for a share of the expenses and capital purchases. This project is budgeted at \$68,000.

2023 (total expenditures \$1,258,000)

Aerial Apparatus – This project is which was purchased used and well-past its life expectancy and is extensive repairs on the horizon. It response for high rise or rescue apparatus would have a thirty-departments coverage area. This



*Figure 9 Unit 971 - 90 Seagrave Platform*

to replace the 1990 Seagrave Platform, refurbished. The current apparatus is having multiple issues with more is used for both City and Township applications. The closest similar-type minute response time from the fire project is budgeted at \$1,150,000.

Police Squad Car Replacement – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually,



and corresponding emergency vehicle equipment. Within three years, a squad vehicle will have between 90,000 and 110,000 miles on it. This project is budgeted at \$40,000.

2024 (total expenditures \$185,000)

Fire Department Radio Upgrades – This project involves the replacement of all portable and mobile radios for the fire department. Current equipment is old and reaching life expectancy. As technology has improved, the connectivity for existing equipment has lessened. This will allow the department to have the current technology and improve communication capabilities. This project is budgeted at \$50,000.

Hose/Turnout Gear Dryer – This project involves the purchase of a new dryer for hoses and turnout gear. The current dryer, which can only be used for the hoses, is from the 1970s and is outdated, making it impossible to find parts. The new dryer will allow the turnout-out gear to be cleaned as well, which will reduce the exposure of carcinogens to our firefighters. This project is budgeted at \$25,000.



*Figure 10 FD Hose Dryer*

Police Squad Vehicle and K-9 SUV Replacements – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually, and the K-9 SUV, which is on a six-year rotation. Within three years, a squad vehicle will have between 90,00 and 110,000 miles on it. This project is budgeted at \$83,500.

Portable Radios – These radios are the radios that officers carry with them while on duty, and this project involves the replacement of all of them. The current radios are just over 10 years old and do not have the capabilities to communicate with surrounding jurisdictions. This project is budgeted at \$53,000.

2025 (total expenditures \$68,000)

Police Car Replacement – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually, and corresponding emergency vehicle equipment. Within three years, a squad vehicle will have between 90,00 and 110,000 miles on it. This project is budgeted at \$41,500.

2026 (total expenditures \$778,500)

Police Squad Vehicle and Chief's Response Vehicle Replacements – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually, and corresponding emergency vehicle equipment. Within three years, a squad vehicle will have between 90,00 and 110,000 miles on it. This project is budgeted at \$41,500. It also involves the replacement of the Chief's 2016 vehicle, which is a take-home vehicle due to direct-to-scene response requirements and is on a ten-year replacement cycle. This project is budgeted at \$78,500.

Engine Pumper – This project involves the purchase of a new engine pumper for the Fire Department to replace the existing 1994 Seagrave pumper, which will be 33 years old at the time of replacement, which is significantly beyond the NFPA standards. This project is budgeted at \$675,000.

Records Management System – This project involves the implementation of a new records management system for the Police Department, which will improve efficiency, free up officer time, and integrate with the dispatch system. This project is budgeted at \$25,000.

2027 (total expenditures \$319,027)

Police Car Replacement – This project involves the replacement of a police squad vehicle, which is on a three-year rotation due to the number of miles that are put on the vehicle annually, and corresponding emergency vehicle equipment. Within three years, a squad vehicle will have between 90,000 and 110,000 miles on it. This project is budgeted at \$42,000.

Squad Car Cameras/Body Cam – This project involves the replacement of all existing squad car cameras and the addition of body cameras. Both of these items are critical tools for law enforcement and by purchasing them together, we will be able to more appropriately sync them together. The cost of this project is budgeted at \$30,000.

Fire Chief’s Response Vehicle – This project involves the purchase of a pick-up for the Fire Chief to replace the current 2018 Dodge Ram 1500. This Chief is able to use this vehicle for personal use so that a direct response to an incident is possible. If the Chief is away from town on personal businesses at a distance which would negate his ability to respond to the scene, the vehicle is turned over to the Assistant Chief who is responsible for responding in the Chief’s place. This project is budgeted at \$45,000.

SCBA Compressor/Fill Station/Bottles – This project involves the purchase of a new station cascade, fill station, and compressors, which are used to pressurize the breathing apparatus for firefighters. The NFPA places an age requirement of 20 years on this equipment and we cannot re-certify without replacement. This project is budgeted at \$50,000.

Rescue Task Force Equipment – This project involves the purchase of replacement ballistic jackets that were gifted to the Fire Department in 2020. This equipment allows the Fire Department to more safely enter a warm or hot zone with active shooters. This project is budgeted at \$25,000.

Station Updates – This project involves the application of a slip resistant and heavy apparatus floor sealant to the bay area floor to allow for adequate cleaning and to help extend the life of the bay area floor and also some updates to the water that will allow the use of hot water for cleaning equipment. This project is budgeted at \$50,000.

### **Public Works**

These projects include all capital expenditures for major equipment replacement or refurbishment as well as infrastructure improvements. The City has set a every other year cycle for the major street reconstruction with the engineering for the project to be done the year prior. When it comes to the budget for the major road reconstruction projects, the street and stormsewer costs are allocated here, while the water and wastewater costs are allocated in the utilities section of the CIP.

2021 (total expenditures \$1,773,705)



*Figure 11 W. 14th Street*

Road Reconstruction – This project involves the complete road reconstruction of W. 14<sup>th</sup> Street from W. 13<sup>th</sup> to N. 12<sup>th</sup>, W. 13<sup>th</sup> Street from N.12<sup>th</sup> to the end, and both Paulina and Shaw Streets and Bucholtz Rd. It also includes bidding and construction administration services by the engineer. This project was awarded a \$1million CDBG grant and is budgeted at \$1,407,455.

Road Resurfacing – This project involves resurfacing a section of E. Madison St from Auto to E. Mazie. The City is receiving approximately \$23,000 from the LRIP program to fund this work. This project is budgeted at \$65,000.

General Road and Stormwater Maintenance – This involves general maintenance such as replacement of sidewalks, curb and gutter, and catch basin replacements. Each year, the City is moving a small portion of this account into the operating budget in order to not borrow for these items, and beginning in 2022, the road maintenance portion will be entirely in the operating budget. This project is budgeted at \$21,000.

Landfill Monitoring – This involves the annual on-going monitoring of the City’s closed landfill, which the DNR mandates certain testing throughout the year to ensure the landfill is not contaminating groundwater. This project is budgeted at \$16,250.

Gunite Project – This project involves repair work to part of the concrete retaining walls on the north and south bank of the dam and the retaining wall behind the Community Center. In 2020, portions of the concrete walls on the banks developed severe cracking and separation. The DNR directed the City to immediately address the urgent issues, and advised the City to develop a plan to correct the less urgent issues. The City will utilize a sprayed concrete (gunite/shotcrete) to fill in and cover the cracks. This project is budgeted at \$30,000.

Traffic Signal Box – This project involves the replacement of a traffic signal box and is budgeted at \$17,000.

Large Equipment – This project involves the purchase of a new plow truck with a sander, which will replace the 1989 International and the 2001 International, so the City is replacing two trucks with one. The current vehicles are 30+ years old and are well-past their useful life. This project is budgeted at \$217,000.



*Figure 12 1989 International*

2022 (total expenditures \$470,900)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2023. It will include 16<sup>th</sup> Street from Anne to Garfield and Harriet Street from Green Tree to 20<sup>th</sup>. It is budgeted at \$69,400.

Road Resurfacing – This project involves the road resurfacing of Dodge Street and the City expects to fund half of the project through the Local Road Improvement Program. This project is budgeted at \$50,000.



General Road and Stormwater Maintenance – This involves the replacement of catch basins, sidewalks, and curb and gutter throughout the city as needed. Beginning in 2023, these items will be moved to the operating budget. This project is budgeted at \$22,000.

Landfill Monitoring – This involves the annual on-going monitoring of the City’s closed landfill, which the DNR mandates certain testing throughout the year to ensure the landfill is not contaminating groundwater. This project is budgeted at \$16,500.

Large Equipment – The City will purchase two major pieces of equipment this year – a loader with a bucket, plow, and wing to replace the 2003 Volvo Loader and a Bobcat to replace the 1990 holder. This is budgeted at \$313,000.

2023 (total expenditures \$828,500)

Road Reconstruction – This project involves the complete road reconstruction of 16<sup>th</sup> Street from Anne to Garfield and Harriet Street from Green Tree to 20<sup>th</sup>. It is budgeted at \$812,000.

Landfill Monitoring – This involves the annual on-going monitoring of the City’s closed landfill, which the DNR mandates certain testing throughout the year to ensure the landfill is not contaminating groundwater. Beginning in 2024, this item will be moved to the operating budget. This project is budgeted at \$16,500.

2024 (total expenditures \$210,000)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2025. It will include West Street from 8<sup>th</sup> to Ruth and South Clinton from 8<sup>th</sup> to Steward. It is budgeted at \$110,000.

Road Resurfacing – This project involves the road resurfacing of a yet-to-be-determined location and the City expects to fund half of the project through the Local Road Improvement Program. In 2020, the City anticipates applying for special State grant funds to resurface Memorial Circle, but if that fails, Memorial Circle will become the project for 2024. This project is budgeted at \$100,000.

Road Resurfacing – This Memorial Circle, 7<sup>th</sup> Street from Auto to E. Mazie. The Local Road Improvement receive these funds, this is budgeted at \$100,000.



*Figure 13 Memorial Circle near the Legion*

project involves the road resurfacing of from Main to Lyons and E. Madison City intends to pursue funds from the Program, however, if the City does not project may have to be cut. This project

2025 (total expenditures \$1,143,000)

Road Reconstruction – This project involves the complete reconstruction of West Street from 8<sup>th</sup> to Ruth and South Clinton from 8<sup>th</sup> to Seward. It is budgeted at \$943,000.

Large Equipment – The City is purchasing a new grader to replace the 2006 Volvo Grader. This is a versatile machine and is used for many different Public Works projects/activities. It is budgeted at \$200,000.

2026 (total expenditures \$245,000)

Road Resurfacing – This project involves the resurfacing of a yet-to-be-determined location, which will be selected based on departmental review between 2023 and 2024. This is budgeted at \$60,000.

Large Equipment – The City will be purchasing a new Leaf Collector to replace the 1990 International Dump with leaf collection system. Leaf collection is a service provided to residents who simply have to rake their leaves to the terrace and the City will pick them up using this equipment and haul them off. Leaf collection helps the City better maintain the storm sewer system and extends the life of the infrastructure while making life easier for the residents. This project is budgeted at \$185,000.



*Figure 14 1990 International with Leaf Collector*

### **Transit**

This is for the City’s taxi service that is operated by a private entity. The majority of the funding for the new taxis comes from the State so it is important that we continue to meet all the State’s requirements for the program.

2021 (total expenditures \$36,176)

New Taxi – This project involves the purchase a new taxi to replace the 2008 taxi van and is a carry-over from 2020. The new taxi will be wheelchair accessible. This project is budgeted at \$36,176.

2021-2027 – No projects planned. The State typically requires taxis to be at least ten years old before they are eligible for state funding for replacement. The oldest taxi after the 2020 purchase will be a 2018 so another replacement would not be planned until 2028.

### **Utilities**

#### **Electric**

The Electric Utility funds its capital needs almost exclusively through its operating funds. For 2021-2027, it has just six major capital purchases or projects.

2021 (total expenditures \$100,000)

Downtown Substation B Replacement – This project involves the replacement of Downtown Substation B, which will be 50 years old at the time of replacement. This replacement project will eliminate all of the system’s oldest outdated equipment. The project began in 2020 with the ordering of much of the equipment/supplies necessary and will be completed in 2021, but the Electric Utility may need to request a carry-over as some of the equipment is on back order and may not arrive before the end of 2020. This project is budgeted at \$100,000.

2022 –

Large Equipment – This project involves the purchase of a new backhoe to replace the 1985 Case 580E and a new forklift for use at the warehouse. The existing backhoe will be almost 40 years old at the time of purchase and needs replacing and the utility does not currently have a forklift but purchasing one will provide a safer option for unloading supplies from a semi at the utility warehouse. It will be a joint purchase with the Water Utility as both departments need the

equipment but do not use it enough to warrant individual purchases. The backhoe was originally planned in 2025 but was moved up due to need and the forklift is a new decision. The electric utility portion of this project is budgeted at \$108,000.

2023 (total expenditures \$200,000)

Digger Truck - This project involves the purchase of a new digger truck to replace the 2004 version. This truck is older than most of the equipment the Electric Utility typically retains but it has been a solid machine and is still performing well. Consideration will be given when preparing the 2023 budget to switching this purchase with the backhoe purchase planned in 2025. This project is budgeted at \$200,000.

2024 (total expenditures \$200,000)

Industrial Substation Upgrade – This project involves the updating of the Industrial Substation, which currently the second oldest substation and was constructed in the 1980s. Some of the equipment, such as the analogue instrumentation and metal clad gear, needs to be modernized. This project is budgeted at \$200,000.



*Figure 15 Electric Utility's Industrial Substation*

2025 (total expenditures \$40,000)

Manager pick-up – This project involves the purchase of a new pick-up to replace the 2014 F-150 that is primarily used by the Electric Manager. Future discussion will be had on this purchase once a final decision on whether to keep the position of Electric Utility Manager is had. This project is budgeted at \$40,000.

2026 (total expenditures \$30,000)

Wood Chipper - This project involves the replacement of the existing 1991 wood chipper, which is used to chip tree limbs and branches that are too close to the powerlines. It is currently the Electric Utility's oldest piece of equipment but, while it is still performing well, it is time to purchase a new one while the current one would still bring in some value. There is some consideration being given to Public Works purchasing this depending on the condition of its wood chipper at the time this is replaced. This project is budgeted at \$30,000.

2027 (total expenditures \$100,000)

Madison St. Substation - This project involves updating the third oldest substation, which was constructed in the mid-1990s. Although the equipment is performing well, the Electric Utility would like to update some of the equipment to keep up with the current technology. This project is budgeted at \$100,000.

**Wastewater**

The Wastewater Utility funds its capital needs almost exclusively through its operating funds. The only capital projects for 2021-2027 involve the reconstruction of lines on eight streets, which is done in conjunction with the Public Works Department.

2021 (total expenditures \$582,752)

Reconstruction of Lines - This project involves the major road project for 2021. It will include replacement of underground wastewater infrastructure on W. 14<sup>th</sup> Street from W. 13<sup>th</sup> to N. 12<sup>th</sup>,

W. 13<sup>th</sup> Street from N.12<sup>th</sup> to the end, and all of both Paulina and Shaw Streets. This project is budgeted at \$582,752.

2022 (total expenditures \$24,445)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2023. It will include 16<sup>th</sup> Street from Anne to Garfield and Harriet Street from Green Tree to 20<sup>th</sup>. It is budgeted at \$24,445.

2023 (total expenditures \$268,890)

Reconstruction of Lines - This project involves the major road project for 2023. It will include replacement of underground wastewater infrastructure on 16<sup>th</sup> Street from Anne to Garfield and Harriet Street from Green Tree to 20<sup>th</sup>. It is budgeted at \$268,890.

2024 (total expenditures \$30,079)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2025. It will include West Street from 8<sup>th</sup> to Ruth and South Clinton from 8<sup>th</sup> to Steward. It is budgeted at \$30,079.

2025 (total expenditures \$330,864)

Reconstruction of Lines - This project involves the major road project for 2023. It will include replacement of underground wastewater infrastructure on West Street from 8<sup>th</sup> to Ruth and South Clinton from 8<sup>th</sup> to Steward. It is budgeted at \$330,864.

2026 – (total expenditures \$31,531)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2027. It will include Torrey St from N. 12<sup>th</sup> to N. Clinton and 16<sup>th</sup> St. from Garfield to Robert. It is budgeted at \$31,531.

2027 (total expenditures \$346,839)

Reconstruction of Lines - This project involves the major road project for 2023. It will include replacement of underground wastewater infrastructure on Torrey St from N. 12<sup>th</sup> to N. Clinton and 16<sup>th</sup> St. from Garfield to Robert. This project is budgeted at \$346,839.

## Water

The Water Utility funds its capital needs almost exclusively through its operating funds. For 2021-2027, it has four purchases and reconstruction of lines on eight streets, which in conjunction with the Public Works Department.

2021 (total expenditures \$743,295)

Reconstruction of Lines - This project involves the major road project for 2021. It will include replacement of underground wastewater infrastructure on W. 14<sup>th</sup> Street from W. 13<sup>th</sup> to N. 12<sup>th</sup>, W. 13<sup>th</sup> Street from N.12<sup>th</sup> to the end, and all of both Paulina and Shaw Streets. This project is budgeted at \$703,295.

Large Equipment – This project involves the replacement of the 2011 F250. It is budgeted at \$40,000.



Figure 16 Water 2011 F250

2022 (total expenditures \$103,064)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2023. It will include 16<sup>th</sup> Street from Anne to Garfield and Harriet Street from Green Tree to 20<sup>th</sup>. It is budgeted at \$31,064.

Large Equipment – This project involves the purchase of a new backhoe to replace the 1985 Case 580E and a new forklift for use at the warehouse. The existing backhoe will be almost 40 years old at the time of purchase and needs replacing. The utility does not currently have a forklift but purchasing one will provide a safer option for unloading supplies from a semi at the utility warehouse. It will be a joint purchase with the Electric Utility as both departments need the equipment but do not use it enough to warrant individual purchases.



*Figure 17 Utilities Backhoe*

The backhoe was originally planned in 2025 but was moved up due to need and the forklift is a new decision. The Water utility portion of the project is budgeted at \$72,000.

2023 (total expenditures \$341,701)

Reconstruction of Lines - This project involves the major road project for 2023. It will include replacement of underground wastewater infrastructure on 16<sup>th</sup> Street from Anne to Garfield and Harriet Street from Green Tree to 20<sup>th</sup>. It is budgeted at \$341,701.

2024 (total expenditures \$37,393)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2025. It will include West Street from 8<sup>th</sup> to Ruth and South Clinton from 8<sup>th</sup> to Steward. It is budgeted at \$37,393.

2025 (total expenditures \$411,320)

Reconstruction of Lines - This project involves the major road project for 2023. It will include replacement of underground wastewater infrastructure on West Street from 8<sup>th</sup> to Ruth and South Clinton from 8<sup>th</sup> to Steward. It is budgeted at \$411,320.

2026 (total expenditures \$82,313)

Large Equipment – This project involves the purchase of a new heavy duty pick up to replace the 2015 F250. This is part of the regular replacement cycle for this vehicle. This project is budgeted at 45,000.



*Figure 18 Water 2015 F250*

2026 – (total expenditures \$37,313)

Engineering – This project involves the engineering for the major road reconstruction project planned for 2027. It will include Torrey St from N. 12<sup>th</sup> to N. Clinton and 16<sup>th</sup> St. from Garfield to Robert. It is budgeted at \$31,531.

2027 (total expenditures \$410,439)

Reconstruction of Lines - This project involves the major road project for 2023. It will include replacement of underground wastewater infrastructure on Torrey St from N. 12<sup>th</sup> to N. Clinton and 16<sup>th</sup> St. from Garfield to Robert. This project is budgeted at \$410,439.

## **SMALL CAPITAL PROJECTS**

New for 2021, the City has established a Small Capital Fund, which will be for small capital items that are either \$10,000 or less or would not outlive the life of the loan. These projects would be funded by the tax levy, which is also a new step for the City as it has historically not levied for any capital projects. This is an attempt to reduce the City's reliance on debt and bring the debt levy down. Each year, the City should increase the amount it levies for capital purchases. For 2021-2027, there is a total budget of \$356,817.

For this fund, rather than list purchases by department, they will be listed by functional area with a summary of the purchases and amounts for the entirety of the 2021-2027 CIP. This move will establish some flexibility for staff on smaller items. Any unique, one-off purchases will be specified.

Information Technology – These purchases primarily include computers, printers monitors, and server upgrades. For 2021-2027, \$123,167 in costs are budgeted.

Furniture – These purchases primarily include desks, chairs, and other general office furniture. For 2021-2027, \$7,950 in costs are budgeted.

Facilities – These purchases primarily include very small repairs or improvements to facilities such as carpeting or simple painting projects. This does include \$8,000 for the Police Department's pistol range as the department is working to determine the future of its firing range with the Bureau of Aeronautics directive to vacate the airport property and may partner with the County on a new range. For 2021-2027, \$29,500 is budgeted for these projects.

Miscellaneous Equipment – These purchases are normally small equipment purchases for the Police Department and the Fire Department and would include things like gear and weapons. For 2021-2027, \$156,900 is budgeted for these purchases.

Contingency – This is to cover small cost overruns on purchases. For 2021-2024, there is \$1,200 budgeted each year and \$1,500 budgeted each year for 2025-2027. The contingency account should eventually reflect a standard policy as to a predetermined percentage of the budgeted expenditures each year.

# **DELAYED PROJECTS**

This is a simple listing of projects that staff would like to see done but have delayed or forgone due to fiscal constraints. These items were primarily selected for delay due to either a prohibitive cost or due to being a lower priority. The items listed are not listed in any sort of priority.

## City Hall

- Full security camera coverage with access by the Police Department\*\*
- Vault remodel
- Entrance roof upgrades
- Buzzer for door opener
- Panic buttons

## Community Center

- New gutters and downspouts

## Fire Department

- New Fire Station
- Locker room Addition
- Lighting Upgrade

## Parks and Recreation

- Volleyball court sand replacement
- Lighting at Bucholtz Park fields #2 and #3\*\*
- Install warning track at Athletic field
- Stadium roof at Olen Field
- Pave both parking lots at Bucholtz Park
- Construct Ampitheater
- Seven Maples Nature Area upgrades
- Athletic field concessions building and locker room
- Removal/Replacement of Recreation Center

\*\*These projects are strongly recommended for consideration should additional funds be identified or cost savings be realized on other projects.



## **LINE ITEM DATA**

### MAJOR CAPITAL

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
TBD	Building Repairs		20,000		15,000	14,679		30,000
Economic Dev	Merc Demolition w/ engineering	288,000						
City Hall Maint	Emergency Generator	80,000	-					
City Hall Maint	Repaint Exterior	12,000	-					
City Hall Maint	Main Entrance Doors							25,000
Admin	Contingency	12,000	12,000	12,000	18,000	18,000	18,000	20,000
	<b>TOTAL ADMIN/ECON DEV</b>	<b>\$ 392,000</b>	<b>\$ 32,000</b>	<b>\$ 12,000</b>	<b>\$ 33,000</b>	<b>\$ 32,679</b>	<b>\$ 18,000</b>	<b>\$ 75,000</b>
Airport	Sealcoat Runway and Taxiway	60,000						
Airport	Remodel Terminal	25,000						
Airport	TBD		180,000					
Airport	Snogo Blower				150,000			
	<b>TOTAL AIRPORT</b>	<b>\$ 85,000</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Ambulance	New Ambulance		68,000		-	-	-	-
	<b>TOTAL AMBULANCE</b>	<b>\$ -</b>	<b>\$ 68,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Comm Center	Replace the roof		30,000					
	<b>TOTAL COMMUNITY CENTER</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

PROJECT	2021	2022	2023	2024	2025	2026	2027
SCBA Replacement	300,000	-					
Engine Pumper	-	-				675,000	
Hose/Turnout Dryer				25,000			
Radio Upgrades				50,000			
Ladder Truck			1,150,000				
Chief Response Vehicle							45,000
SCBA Compressor/Fill Station/Bottles							50,000
RTF Equipment/PPE							25,000
Station Floor Repair/Reseal: Water/Elect updates							50,000
<b>TOTAL FIRE</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 1,150,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 675,000</b>	<b>\$ 172,027</b>
Carpet Squares for entire floor	-	20,000					
Replace Boilers							77,000
<b>TOTAL LIBRARY</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 77,000</b>



DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Parks	Athletic Field Bleachers/pressbox			200,000				
Parks	Bucholtz Ballfield Lighting	140,000						
Parks	Park & Trail Resurfacing	18,000						
Parks	Playground Equipment	12,000			50,000			
Parks	Athletic Field Light Fixtures	30,000						
Parks	Pick-up Truck	30,000						
Parks	Bucholtz Parking Lot Fence Replacement		10,000					
Parks	Mower Replacement		30,000		45,000			
Parks	Tennis Court Resurfacing				10,000			
Parks	Bucholtz Concession Stand Shelter				100,000			
Parks	Director Pickup			35,000				
Parks	1 Ton pick-up				55,000			
Parks	Full-Court Basketball						25,000	
Parks	Lighting upgrade - Athletic Field							300,000
Parks	UTV			35,000				
	<b>TOTAL PARKS</b>	<b>\$ 230,000</b>	<b>\$ 40,000</b>	<b>\$ 270,000</b>	<b>\$ 260,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 300,000</b>
Police	Replacing Squad Cars	39,500	41,000	40,000	83,500	41,500	41,500	42,000
			-					
Police	Portable Radios				53,000			
Police	Chief's Squad						37,000	
Police	Squad Car Cameras Replacement/ Body Cam							30,000
Police	Records Management System						25,000	
	<b>TOTAL POLICE</b>	<b>\$ 39,500</b>	<b>\$ 41,000</b>	<b>\$ 40,000</b>	<b>\$ 136,500</b>	<b>\$ 41,500</b>	<b>\$ 103,500</b>	<b>\$ 72,000</b>
Transit	New Taxi	36,176						
	<b>TOTAL TRANSIT</b>	<b>\$ 36,176</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Street	W 14th Reconstruction - (13th to N. 12th)	217,903						
Street	W 13th Reconstruction - (N. 12th to end)	473,179						
Street	Paulina - ( West side )	172,012						
Street	Shaw - ( entire )	187,714						
Street	<i>Bidding/Construction Administration</i>	40,000						
Street	Bucholtz (b/w Shaw and Paulina)	11,924						
Street	E Madison - (Auto to E Mazie) LRIP program CO grant	65,000						
Street	16th Reconstruction - (Anne to Garfield) Section 1							
	<i>Engineering (Design)</i>		24,273					
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>			308,672				
Street	16th Street - (Main to Ann) Section 2							
	<i>Engineering (Design)</i>		11,749					
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>			149,416				
Street	Harriet Reconstruction - (Green Tree to 20th)							
	<i>Engineering (Design)</i>		22,241					
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>			282,467				
Street	<i>2023 Project Contingency</i>			37,000				
Street	Dodge street LRIP CO grant		50,000					
Street	Memorial Circle (LRIP)				100,000			
Street	West St. (8th to Ruth)							
	<i>Engineering (Design)</i>				44,517			
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>					566,111		
Street	S Clinton - (8th to Stewart)							
	<i>Engineering (Design)</i>				33,409			
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>					424,840		
Street	7th Street - (Main to Lyons) LRIP program CO grant						100,000	
Street	Torrey St (N 12th to N Clinton Ave)							
	<i>Engineering (Design)</i>						41,635	
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>							529,447
Street	16th Street (Garfield Ave to Robert St)							
	<i>Engineering (Design)</i>						28,910	
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>							367,638
Street	Gunite Project	30,000						
Street	Sidewalk, curb & gutter	10,500	11,000					
Street	Landfill Monitoring	16,250	16,500	16,500				
		\$ 1,224,482	\$ 135,763	\$ 794,055	\$ 177,926	\$ 990,951	\$ 170,545	\$ 897,085

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Street	Traffic Signal Box	17000						
Street	Plow Truck w/Sander	217000						
Street	Loader w/bucket, plow & wing		210000					
Street	Bobcat w/ accessories incl. grinder		103000					
Street	Grader					200000		
Street	Leaf Collector Truck						185000	
		\$ 234,000	\$ 313,000	\$ -	\$ -	\$ 200,000	\$ 185,000	\$ -
	<b>TOTAL STREET</b>	<b>\$ 1,458,482</b>	<b>\$ 448,763</b>	<b>\$ 794,055</b>	<b>\$ 177,926</b>	<b>\$ 1,190,951</b>	<b>\$ 355,545</b>	<b>\$ 897,085</b>

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Storm Sewer	Catch Basin Replacement	10,500	11,000					
Storm Sewer	W 14th Reconstruction - (13th to N. 12th)	52,946						
Storm Sewer	W 13th Reconstruction - (N. 12th to end)	101,572						
Storm Sewer	Paulina - ( West side )	42,054						
Storm Sewer	Shaw - ( entire )	18,151						
Storm	W. 13th Storm Outfall	90,000						
Storm Sewer	16th Reconstruction - (Anne to Garfield) Section 1							
	Engineering (Design)		10,226					
	Engineering (Bid, CRS, inspec.) + Construction			130,045				
Storm Sewer	Harriet Reconstruction - (Green Tree to 20th)							
	Engineering (Design)		911					
	Engineering (Bid, CRS, inspec.) + Construction			11,584				
Storm Sewer	2023 Project Contingency			6,416				
Storm Sewer	S Clinton - (8th to Stewart)							
	Engineering (Design)				8,822			
	Engineering (Bid, CRS, inspec.) + Construction					112,183		
Storm Sewer	Torrey St (N 12th to N Clinton Ave)							
	Engineering (Design)						2,379	
	Engineering (Bid, CRS, inspec.) + Construction							30,246
Storm Sewer	16th Street (Garfield Ave to Robert St)							
	Engineering (Design)						7,628	
	Engineering (Bid, CRS, inspec.) + Construction							96,993
<b>TOTAL STORM SEWER</b>		<b>\$ 304,723</b>	<b>\$ 11,137</b>	<b>\$ 148,045</b>	<b>\$ 8,822</b>	<b>\$ 112,183</b>	<b>\$ 10,007</b>	<b>\$ 127,239</b>

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Wastewater	Replace/Repair Main Line Manholes	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Wastewater	W 13th Reconstruction - (N. 12th to end)	\$ 279,179						
Wastewater	W 14th Reconstruction - (13th to N. 12th)	\$ 105,062						
Wastewater	Paulina - ( West )	\$ 100,804						
Wastewater	Shaw - ( entire )	\$ 97,707						
Wastewater	16th Reconstruction - (Ann to Garfield)							
	Engineering (Design)		\$ 15,203					
	Engineering (Bid, CRS, inspec.) + Construction			\$ 167,233				
Wastewater	Harriet Reconstruction - (Green Tree to 20th)							
	Engineering (Design)		\$ 9,242					
	Engineering (Bid, CRS, inspec.) + Construction			\$ 101,657				
Wastewater	West (8th to Ruth)							
	Engineering (Design)				\$ 17,331			
	Engineering (Bid, CRS, inspec.) + Construction					\$ 190,642		
Wastewater	S Clinton - (8th to Stewart)							
	Engineering (Design)				\$ 12,747			
	Engineering (Bid, CRS, inspec.) + Construction					\$ 140,221		
Wastewater	Torrey St (N 12th to N Clinton Ave)							
	Engineering (Design)						\$ 20,123	
	Engineering (Bid, CRS, inspec.) + Construction							\$ 221,356
Wastewater	16th Street (Garfield Ave to Robert St)							
	Engineering (Design)						\$ 11,408	
	Engineering (Bid, CRS, inspec.) + Construction							\$ 125,483
<b>TOTAL WASTEWATER</b>		<b>\$ 592,752</b>	<b>\$ 34,445</b>	<b>\$ 278,890</b>	<b>\$ 40,079</b>	<b>\$ 340,864</b>	<b>\$ 41,531</b>	<b>\$ 356,839</b>

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Water	Well Rehabilitation			\$ 20,000			\$ 20,000	\$ 25,000
Water	Meters	\$ 1,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Water	Hydrants	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Water	General Plant	\$ 8,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Water	Heavy Duty Pickup	\$ 40,000						
Water	Heavy Duty Pickup						\$ 45,000	
Water	Backhoe - Replace a 1985 Case 580E		\$ 56,000					
Water	forklift for warehouse		\$ 16,000					
Water	W 13th Reconstruction - (N. 12th to end)	\$ 227,118						
Water	W 14th Reconstruction - (13th to N. 12th)	\$ 133,063						
Water	Hilltop Loop	\$ 88,950						
Water	Paulina - ( West )	\$ 118,719						
Water	Shaw - ( entire )	\$ 135,445						
Water	16th Reconstruction - (Anne to Garfield)							
	<i>Engineering (Design)</i>		\$ 17,269					
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>			\$ 189,954				
Water	Harriet Reconstruction - (Green Tree to 20th)							
	<i>Engineering (Design)</i>		\$ 13,795					
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>			\$ 151,747				
Water	West (8th to Ruth)							
	<i>Engineering (Design)</i>				\$ 18,696			
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>					\$ 205,660		
Water	S Clinton - (8th to Stewart)							
	<i>Engineering (Design)</i>				\$ 18,696			
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>					\$ 205,660		
Water	Torrey St (N 12th to N Clinton Ave)							
	<i>Engineering (Design)</i>						\$ 22,353	
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>							\$ 245,886
Water	16th Street (Garfield Ave to Robert St)							
	<i>Engineering (Design)</i>						\$ 14,959	
	<i>Engineering (Bid, CRS, inspec.) + Construction</i>							\$ 164,553
	<b>Total Water</b>	<b>\$ 777,295</b>	<b>\$ 157,064</b>	<b>\$ 415,701</b>	<b>\$ 91,393</b>	<b>\$ 465,320</b>	<b>\$ 156,313</b>	<b>\$ 489,439</b>
DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Electric	Meters	20,000	45,000	20,000	20,000	20,000	20,000	20,000
Electric	Transformers	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Electric	Poles Towers and Fixtures	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Electric	Underground	10,000	30,000	30,000	30,000	30,000	50,000	100,000
Electric	Street Lighting Equipment	10,000	10,000	5,000	5,000	5,000	5,000	10,000
Electric	Overhead Conductors	5,000	15,000	15,000	15,000	15,000	15,000	15,000
Electric	Electric Plant Services	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Electric	Electric Services Contributed	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Electric	General Plant	12,000	6,000	6,000	6,000	6,000	6,000	6,000
Electric	Large Tools Shop and Garage	10,000	10,000	10,000	10,000	10,000	10,000	15,000
Electric	Distribution Automation / Fiber for SCADA	40,000	40,000	10,000	10,000	10,000	10,000	10,000
Electric	Downtown Substation B Replacement	100,000		-	-	-	-	
Electric	Back hoe		84,000					
Electric	Forklift for warehouse		24,000					
Electric	Digger Truck	-	-	200,000	-	-	-	
Electric	Industrial Sub Upgrade	-	-	-	200,000	-	-	
Electric	Pick up					40,000		
Electric	Wood Chipper						30,000	
Electric	Madison St. Substation							100,000
	<b>TOTAL ELECTRIC</b>	<b>\$ 287,000</b>	<b>\$ 344,000</b>	<b>\$ 376,000</b>	<b>\$ 376,000</b>	<b>\$ 216,000</b>	<b>\$ 226,000</b>	<b>\$ 356,000</b>

## SMALL CAPITAL

DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Admin	IT purchases	1,000	2,250	8,583	4,100	5,150	8,409	2,400
Fire	IT purchases	400	2,000	2,500	2,500	4,400	4,400	2,500
Library	IT purchases	5,300	3,800	3,000	4,000	4,000	4,500	3,000
P&R	IT purchases				1,900	1,500		
Police	IT purchases	7,900	5,000	3,225	5,325		9,100	8,925
Streets	IT purchases					2,100		
	<b>TOTAL TECHNOLOGY</b>	<b>\$ 14,600</b>	<b>\$ 13,050</b>	<b>\$ 17,308</b>	<b>\$ 17,825</b>	<b>\$ 17,150</b>	<b>\$ 26,409</b>	<b>\$ 16,825</b>
DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Admin	Furniture				1,600			1,000
Fire	Furniture		3,000					
Police	Furniture							2,200
Streets	Furniture		150					
	<b>TOTAL FURNITURE</b>	<b>\$ -</b>	<b>\$ 3,150</b>	<b>\$ -</b>	<b>\$ 1,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200</b>
DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Admin	Facilities					10,000		
Fire	Facilities		8,000					
Library	Facilities		3,500					
Police	Facilities		8,000					
	<b>TOTAL FACILITIES</b>	<b>\$ -</b>	<b>\$ 19,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>
DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
Fire	Misc. Equipment	12,500	15,000	15,000	17,500	17,500	17,500	19,000
Police	Misc. Equipment	7,300	19,200	12,200	2,100	2,100		
	<b>TOTAL Misc. Equipment</b>	<b>\$ 19,800</b>	<b>\$ 34,200</b>	<b>\$ 27,200</b>	<b>\$ 19,600</b>	<b>\$ 19,600</b>	<b>\$ 17,500</b>	<b>\$ 19,000</b>
DEPARTMENT	PROJECT	2021	2022	2023	2024	2025	2026	2027
General	Contingency	1200	1200	1200	1200	1500	1500	1500
	<b>TOTAL SMALL CAPITAL</b>	<b>\$ 35,600</b>	<b>\$ 71,100</b>	<b>\$ 45,708</b>	<b>\$ 40,225</b>	<b>\$ 48,250</b>	<b>\$ 45,409</b>	<b>\$ 40,525</b>